

CHARLES A. BEARD, famous historian and author of "The Rise of American Civilization" and other works, said: "Thanks for the 'Saga of a City.' I am delighted to have this record of achievement. It is an illustration of the best feature of American democracy."

Dr. M. J. Rosenan, noted educator, of Harvard University wrote to Mayor Carlson:

"It is given to few men to see the good results of their leadership and to enjoy the fruits of their successful activities. Your demonstration of efficient city government should be followed far and wide, and I believe in time will come to be known as the Carlson method."

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By Samuel A. Carlson